Greetings and Announcements

Dear Shareholders,

We trust this message finds you in good health and high spirits.

We deeply appreciate your continued support and understanding.

At the Ordinary General Meeting of Shareholders held in December 2025, followed by the Board of Directors meeting, the individuals listed below were duly appointed and assumed their respective positions as Directors and Executive Officers.

With this new team, we are fully committed to further advancing the Company's business and management efforts. We sincerely seek your continued guidance and support in this endeavor.

Please accept this letter as a formal greeting and introduction.

Sincerely,

December 2025 Oriental Consultants Global Co., Ltd. Eiji Yonezawa CEO, President

Appointments

[Directors and Auditor]

CEO: Eiji Yonezawa

Director: Kazuyasu Kondo Director: Taku Maeda Director: Mutsuya Mori Director: Shigenori Ogawa

Director: Kenichi Yamamoto (newly appointed)

Auditor: Akio Tatsuno

[Executive Officers]

Executive Officer and President: Eiji Yonezawa Executive Officer and Vice President: Mutsuya Mori

Executive Officer, Vice President, and COO*1, Consulting Operations: Taku Maeda

Executive Officer and COO, Business Development: Kazuyasu Kondo Executive Officer and CFO*2, General Administration: Shigenori Ogawa Executive Officer and COO, Investment Operations: Kenichi Yamamoto

Executive Officer and Deputy General Manager, Project Management Office for Railway Developments in

the Philippines: Shinya Nakamura

Executive Officer and Director, Railway Division: Akihiko Fujiyoshi

Executive Officer and Director, Road Transport Division: Tomoyuki Konishi Executive Officer, Chairperson, Oriental Consultants India Pvt. Ltd.: Reiko Abe Executive Officer and Director, Global Solutions Division: Hirotsugu Kato

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Executive Officer and Deputy COO, Consulting Operations: Tomoaki Takagi

Executive Officer and Deputy COO, Business Development: Shigeo Ushio (newly appointed)

Executive Officer and Director, Planning Division: Yoshihiko Uchikura (newly appointed)

Executive Officer and Director, Infrastructure & Industrial Development Division: Yuko Sasa (newly appointed)

[Executive Advisor]

Executive Advisor: Yuji Morimoto

Additionally, we would like to inform you that the former Executive Officers, Masahiko Fujimoto and Wong Kuok Hung have resigned effective December 5. We deeply appreciate the support and cooperation extended by them during their tenure.

*1 COO: Chief Operating Officer *2 CFO: Chief Financial Officer